



Annex 5 (of the Subsidy contract)

Milestones for the activities of the project and Output and result to be achieved by the project [index and title of the project]

1) In terms of activities, each partner within the partnership commits to perform the following actions within deadline mentioned below for each of the milestone:

Partner	Milestone	Deadline (end of month....), calculated since the start date of the implementation period
LP	Launching the (public) procurement procedure for....	Month....
	Signing the (public) procurement contract for	
	Other milestones...	
P2	Launching the (public) procurement procedure for....	
	Signing the (public) procurement contract for	
	Other milestones...	
P3	Launching the (public) procurement procedure for....	
	Signing the (public) procurement contract for	
	Other milestones...	

2) Guidance for filling in the milestones:

1. Milestone “Launching the (public) procurement procedure for....” will be included for each major contract foreseen within the project (new row shall be added for each major contract).

For investment projects the milestones will include the following:

- a. Launching the procurement procedure for the design services of the investment (regardless of the fact that the design services are launched together with the execution of works or not) with a deadline of maximum 2 months since the start date of the implementation.



- b. Launching the procurement procedure for the execution of works contract in case the project partners have applied for financing with a complete technical design, with a deadline of maximum 2 months since the start date of the implementation.
- c. Launching the procurement procedure for the main equipment, with a deadline of maximum 2 months since the start date of the implementation. In case the procurement of equipment is conditioned by the finalization of other activities (for example, equipment is designed for endowment of a building and shall be procured after the construction of the building is finalized), the deadline shall be set at a maximum period of 2 months after the delivery date established in the approved application form for the deliverable on which launching the procurement is depending on (for example, within 2 months after the finalization date of the construction, as foreseen by the approved application form);

For soft project, the milestones will include:

- a. Launching the procurement procedure for the main services foreseen within the project (for elaboration of studies, strategies, organization of the main events, etc.) or main equipment to be used in the project. The deadline shall be set for maximum 2 months after the start of the implementation period. In case the launching of the procedure is conditioned by performance of other activities (for example, if the procurement of the organization of the events may be started only after the elaboration of a study, the deadline shall be set at a maximum period of 2 months after the delivery date established in the approved application form for the deliverable on which launching the procurement is depending on);
- b. In case the soft project does not include externalized services for the main activities and those shall be realized with own resources of the project partners, the milestone “Launching the (public) procurement procedure for...” shall be excluded, and specific milestones shall be included in the category “Other milestones...”

2. “Signing the (public) procurement contract for” will be included for each major contract foreseen within the project (new row shall be added for each major contract).

For investments projects, the milestones will include signing the contract for execution of works, with a deadline at half date of the implementation period.

For soft project, the milestones will include:

- a. Signing the contracts for the main services or equipment with a deadline at the half date of the implementation period;
- b. In case the soft project does not include externalized services for the main activities and those shall be realized with own resources of the project partners, the milestone “Signing the (public) procurement contract for...” shall be excluded, and specific milestones shall be included in the category “Other milestones...”

3. “Other milestones....”

“Other milestones...” are mandatory for the projects where milestones for launching procurement procedures and signing contract cannot be established and optional for other projects. The milestones and their deadlines shall be set on a case-by-case approach and may include:

For investments projects,

- a. Issuing the starting order for execution of works, in case the project partner has already signed the contract for design services or even execution of works before signing the financing contract for the project;
- b. Performing studies / expertise needed for the design / execution phase, etc.
- c. Other relevant start activities, if the case

For soft project, the milestones will include:

- a. Issuing the starting order for the service / delivery contracts already signed before signing the financing contract for the project;



- b. Realization of key activities or achievement of key deliverables in case the activities are not outsourced by the project partner.

3) Considering the Programme results are measured by indicators, each partner within the partnership commits to achieve the following outputs and results contributing to the Programme indicators (targets), within deadline mentioned below for each of the indicator:

Type	Output/result as defined by the Operation (and included in AF)	IP Indicator code linked to the output/result	IP Indicator name linked to the output/result	Representing	Target Value	Month of implementation (for output indicators) /Month X after project completion (for result indicators)
Output						
Result						

Lead partner....

Signature

Date

Project partners

Signature

Date